

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

AS OF JUNE 30, 2023

Contents

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS AS OF JUNE 30, 2023

- 03 Consolidated Statement of Profit or Loss
- 04 Consolidated Statement of Comprehensive Income
- 05 Consolidated Statement of Financial Position
- 06 Consolidated Statement of Cash Flows
- 07 Consolidated Statement of Changes in Equity
- 08 Notes to the Condensed Interim Consolidated Financial Statements



The Home icon takes you back to the Table of Contents.



The printer icon takes you to the print menu.

ZF Defies Economic Uncertainties

- Technology company with double-digit organic sales growth
- Result within target range despite challenging environment
- Forecast for full year 2023 confirmed
- Two divisions will be merged into the Chassis Solutions Division by January 2024
- Ongoing industrialization of important future products
- Stable equity base

Consolidated Statement of Profit or Loss

| in € million | Notes | 2023 unaudited | 2022 unaudited |
|---|-------|-----------------------|-------------------|
| Sales | | 23,292 | 21,221 |
| Cost of sales | | 19,576 | 17,962 |
| Gross profit on sales | | 3,716 | 3,259 |
| Research and development costs | | 1,466 | 1,409 |
| Selling expenses | | 853 | 805 |
| General administrative expenses | | 827 | 743 |
| Other operating income | | 424 | 374 |
| Other operating expenses | | 461 | 302 |
| Result from associates | | 13 | 0 |
| Other net result from participations | | 9 | -2 |
| EBIT | | 555 | 372 |
| Financial income | 4 | 470 | 450 |
| Financial expenses | | 816 | 721 |
| Net profit or loss before tax | | 209 | 101 |
| Income taxes | | 83 | 43 |
| Net profit or loss after tax | | 126 | 58 |
| thereof shareholders of ZF Friedrichshafen AG | | 34 | -25 |
| thereof non-controlling interests | | 92 | 83 |

Consolidated Statement of Comprehensive Income

| in € million | Notes | 2023 unaudited | 2022 unaudited |
|--|-------|-------------------|-------------------|
| Net profit or loss after tax | | 126 | 58 |
| Line items that will be reclassified in the consolidated statement of profit or loss | | | |
| Foreign currency translation differences | | -272 | 683 |
| Fair value adjustment on cash flow hedges | | | |
| Gains arising during the year (2022: losses) | | 79 | -53 |
| Reclassification adjustments for gains/losses included in profit or loss | | -24 | 3 |
| Income taxes | | − 16 | -2 |
| | | -233 | 631 |
| Line items that will not be reclassified in the consolidated statement of profit or loss | | | |
| Fair value adjustment on securities | | -6 | -6 |
| Actuarial losses from pension obligations (2022: gains) | | -85 | 2,415 |
| Income taxes | | 26 | -736 |
| | | -65 | 1,673 |
| Other comprehensive income after tax | 12 | -298 | 2,304 |
| | | | |
| Total comprehensive income | | -172 | 2,362 |
| thereof shareholders of ZF Friedrichshafen AG | | -233 | 2,255 |
| thereof non-controlling interests | | 61 | 107 |

Consolidated Statement of Financial Position

ZF FRIEDRICHSHAFEN AG AS OF JUNE 30, 2023

| Assets in € million | Notes | Jun. 30, 2023 unaudited | Dec. 31, 2022 |
|--|-------|-------------------------------|---------------|
| Current assets | | | |
| Cash and cash equivalents | | 2,234 | 2,518 |
| Financial assets | | 190 | 156 |
| Trade receivables | 6 | 6,587 | 5,967 |
| Contract assets | | 569 | 421 |
| Other assets | | 927 | 847 |
| Income tax receivables | | 34 | 37 |
| Inventories | 7 | 5,909 | 5,597 |
| | | 16,450 | 15,543 |
| Assets held for sale and disposal groups | 8 | 289 | 168 |
| | | 16,739 | 15,711 |
| Non-current assets | | | |
| Financial assets | | 589 | 590 |
| Associates | | 152 | 116 |
| Contract assets | | 433 | 431 |
| Other assets | | 241 | 277 |
| Intangible assets | | 11,963 | 12,396 |
| Property, plant and equipment | | 8,361 | 8,456 |
| Deferred taxes | | 995 | 967 |
| | | 22,734 | 23,233 |
| | | | |
| | | | |
| | | | |
| | | | |
| | | 39,473 | 38,944 |

| Liabilities and equity in € million | Notes | Jun. 30, 2023 unaudited | Dec. 31, 2022 |
|--|-------|-------------------------------|---------------|
| Current liabilities | | | |
| Financial liabilities | 10 | 2,766 | 2,238 |
| Trade payables | | 6,825 | 7,010 |
| Contract liabilities | | 1,619 | 1,581 |
| Other liabilities | | 1,976 | 1,761 |
| Income tax provisions | | 405 | 438 |
| Other provisions | | 788 | 849 |
| | | 14,379 | 13,877 |
| Liabilities of disposal groups | 8 | 88 | 90 |
| | | 14,467 | 13,967 |
| Non-current liabilities | | | |
| Financial liabilities | 10 | 11,064 | 10,798 |
| Trade payables | | 8 | 14 |
| Contract liabilities | | 440 | 434 |
| Other liabilities | | 145 | 155 |
| Income tax liabilities | | 44 | 46 |
| Provisions for pensions | 11 | 3,588 | 3,551 |
| Other provisions | | 831 | 757 |
| Deferred taxes | | 538 | 627 |
| | | 16,658 | 16,382 |
| Equity | | | |
| Subscribed capital | | 500 | 500 |
| Capital reserve | | 386 | 386 |
| Retained earnings ¹⁾ | | 6,894 | 7,167 |
| Equity attributable to shareholders of ZF Friedrichshafen AG | | 7,780 | 8,053 |
| Non-controlling interests | | 568 | 542 |
| - | 12 | 8,348 | 8,595 |
| | | 39,473 | 38,944 |

¹⁾ Assets held for sale and disposal groups account for €1 million (2022: €1 million)

Consolidated Statement of Cash Flows

| | | 2023 | 2022 |
|--|-------|-----------|-----------|
| in € million | Notes | unaudited | unaudited |
| Net profit or loss before income tax | | 209 | 101 |
| Depreciation and amortization/impairments | | 1,161 | 1,165 |
| Results from first-time consolidation and deconsolidation | | 20 | 25 |
| Net result from participations and net financial result | | 324 | 273 |
| Results from the disposal of intangible assets and property, plant and equipment | | -14 | -12 |
| Other non-cash changes | | 0 | -73 |
| Income taxes paid | | -202 | -236 |
| Changes in non-current provisions made through profit or loss | | 11 | -2 |
| Increase in inventories | | -385 | -438 |
| Increase in trade receivables | | -781 | -854 |
| Increase in other assets | | -209 | -374 |
| Decrease (2022: increase) in trade payables | | -82 | 537 |
| Increase (2022: decrease) in other liabilities | | 160 | -211 |
| Cash flow from operating activities | | 212 | -99 |
| | | | |
| Expenditures for investments in | | | |
| intangible assets | | -68 | -30 |
| property, plant and equipment | | -759 | -563 |
| associates and other participations | | -13 | -8 |
| financial receivables | | -4 | -6 |
| securities | | -82 | -94 |
| Proceeds from the disposal of | | | |
| intangible assets | | 9 | 1 |
| property, plant and equipment | | 47 | 48 |
| associates and other participations | | 8 | 0 |
| financial receivables | | 10 | 1 |
| securities | | 81 | 132 |

| in € million | Notes | 2023 unaudited | 2022 unaudited |
|--|-------|-------------------|-------------------|
| Cash inflow from the sale of consolidated companies | 14 | 50 | 0 |
| Dividends received | | 2 | 3 |
| Interest received | | 27 | 15 |
| Cash flow from investing activities | | -692 | -501 |
| Dividends paid to ZF Friedrichshafen AG shareholders | | -41 | -119 |
| Dividends paid to non-controlling interests | | -10 | -16 |
| Repayments of borrowings | | -1,432 | -556 |
| Proceeds from borrowings | | 2,051 | 981 |
| Interest paid and transaction costs | | -216 | -152 |
| Cash flow from financing activities | | 352 | 138 |
| Net change in cash position | | -128 | -462 |
| Cash position at the beginning of the fiscal year | | 2,530 | 2,332 |
| Effects of exchange rate changes on cash | | -76 | 103 |
| Cash position as of the closing date | 13 | 2,326 | 1,973 |

Consolidated Statement of Changes in Equity

| | | | | R | letained earnings | | | Equity | | |
|---------------------------------------|--------------------|--------------------|-------------------------------|---|---|--|----------------------------------|---|----------------------------------|-----------------|
| in € million | Subscribed capital | Capital reserve | Other retained earnings | Foreign currency translation differences | Fair value adjustment on securities | Fair value adjustment on cash flow hedges | Actuarial gains and losses | attributable to shareholders of ZF Friedrichs- hafen AG | Non- controlling interests | Group equity |
| Jan. 1, 2022 | 500 | 386 | 7,457 | -231 | -3 | -5 | -1,477 | 6,627 | 496 | 7,123 |
| Net profit or loss after tax | | | -25 | | | | | -25 | 83 | 58 |
| Other comprehensive income after tax | | | | 644 | -5 | -37 | 1,678 | 2,280 | 24 | 2,304 |
| Total comprehensive income | 0 | 0 | -25 | 644 | -5 | -37 | 1,678 | 2,255 | 107 | 2,362 |
| Changes in the basis of consolidation | | | | | | | | 0 | -24 | -24 |
| Dividends paid | | | -119 | | | | | -119 | -17 | -136 |
| June 30, 2022 (unaudited) | 500 | 386 | 7,313 | 413 | -8 | -42 | 201 | 8,763 | 562 | 9,325 |
| Jan. 1, 2023 | 500 | 386 | 7,567 | -47 | 9 | 25 | -387 | 8,053 | 542 | 8,595 |
| Net profit or loss after tax | | | 34 | | | | | 34 | 92 | 126 |
| Other comprehensive income after tax | | | | -242 | -4 | 40 | -61 | -267 | -31 | -298 |
| Total comprehensive income | 0 | 0 | 34 | -242 | -4 | 40 | -61 | -233 | 61 | -172 |
| Changes in the basis of consolidation | | | 4 | -3 | | | | 1 | | 1 |
| Dividends paid | | | -41 | | | | | -41 | -35 | -76 |
| June 30, 2023 (unaudited) | 500 | 386 | 7,564 | -292 | 5 | 65 | -448 | 7,780 | 568 | 8,348 |

Notes to the Condensed Interim Consolidated Financial Statements

ZF FRIEDRICHSHAFEN AG AS OF JUNE 30, 2023

FUNDAMENTAL PRINCIPLES

Corporate structure

ZF Friedrichshafen AG (ZF) is a corporation, of which 93.8% is owned by the Zeppelin Foundation and 6.2% by the Dr. Jürgen and Irmgard Ulderup Foundation. The company is headquartered in 88046 Friedrichshafen, Germany, Löwentaler Strasse 20.

ZF is a globally leading technology company and supplies mobility systems for passenger cars, commercial vehicles and industrial technology. ZF is set up along the lines of a matrix organization which links the Group-wide competencies of the corporate functions with the global business responsibility of the divisions and business units. The business units are assigned to the Active Safety Systems, Car Chassis Technology, Electrified Powertrain Technology, Electronics and ADAS, Passive Safety Systems, Commercial Vehicle Solutions, Industrial Technology and Aftermarket divisions. Further explanations on the corporate structure can be found in the Group management report for the fiscal year 2022.

General

The interim consolidated financial statements of ZF Friedrichshafen AG as of June 30, 2023 were prepared as a condensed interim financial report in accordance with International Accounting Standard IAS 34 "Interim Financial Reporting", as adopted by the European Union. They include the following components:

- Consolidated statement of profit or loss from January 1 to June 30, 2023
- Consolidated statement of comprehensive income from January 1 to June 30, 2023
- Consolidated statement of financial position as of June 30, 2023
- Consolidated statement of cash flows from January 1 to June 30, 2023
- Consolidated statement of changes in equity from January 1 to June 30, 2023
- Notes to the condensed interim consolidated financial statements

The condensed interim consolidated financial statements do not include all the pieces of information and disclosures that are required for the consolidated financial statements at the end of a fiscal year and should therefore be read in conjunction with the consolidated financial statements as of December 31, 2022.

The Group's currency is the euro. Unless otherwise stated, all amounts are reported in millions of euros (€ million).

The interim consolidated financial statements were not subject to any audit or review.

Adoption of IFRS

As a company that is not publicly traded, ZF Friedrichshafen AG has chosen the option to draw up its consolidated financial statements on the basis of IFRS pursuant to Sec. 315e para. 3 HGB (German Commercial Code).

ZF has observed all standards and interpretations adopted by the International Accounting Standards Board (IASB), London, UK, and by the EU that are mandatory as of January 1, 2023. The following standards, applied for the first time in fiscal year 2023, did not result in any changes in ZF Group's accounting:

- Amendments to IAS 1 "Disclosure of Accounting Policies"
- Amendments to IAS 8 "Definition of Accounting Estimates"
- Amendments to IAS 12 "Deferred Taxes Relating to Assets and Liabilities arising from a Single Transaction"
- Amendments to IFRS 17 "Initial Application of IFRS 17 and IFRS 9 Comparative Information"
- IFRS 17 "Insurance Contracts"

ZF did not apply early any of the following new or amended standards whose application is not yet mandatory even though they have been published:

| Standard/ Interpretation | Title | Applicable pursuant to IFRS as of | Endorsement by EU | Expected impact |
|-----------------------------|---|-----------------------------------|-------------------|-----------------|
| IAS 1 | Amendments to IAS 1 "Classification of Liabilities as Current or Non-Current" | Jan. 1, 2024 | No | None |
| IAS 16 | Amendments to IFRS 16 "Lease Liability in a Sale and Leaseback" | Jan. 1, 2024 | No | None |

Basis of consolidation

In addition to ZF Friedrichshafen AG, 42 German and 307 international subsidiaries controlled by ZF Friedrichshafen AG are included in the interim consolidated financial statements.

The following table shows the composition of the consolidated ZF Group (without ZF Friedrichshafen AG):

| | Jan. 1, 2023 | First-time consolidations | Legal changes | Deconsoli- dations | Jun. 30, 2023 |
|------------------------|--------------|------------------------------|---------------|-----------------------|------------------|
| Subsidiaries | 348 | 8 | -2 | -5 | 349 |
| of which German | 41 | 1 | 0 | 0 | 42 |
| of which international | 307 | 7 | -2 | | 307 |
| Joint ventures | 4 | 0 | 0 | 0 | 4 |
| Associates | 14 | 2 | 0 | 0 | 16 |

Compared to the previous year, the basis of consolidation increased by eight companies due to new company formations or a change in the type of consolidation. Seven companies were deconsolidated in the first half of 2023 as a result of disposal, merger, liquidation or loss of control.

Company disposals

As a result of the Russia-Ukraine war, the two Russian subsidiaries WABCO Vostok LLC and WABCO RUS LLC, each headquartered in Moscow (Russia), were deconsolidated in January due to the loss of control, and the participations remaining in the ZF Group were consolidated with a fair value of €0 each. The resulting deconsolidation loss of €4 million is included in other operating expenses. Effective May 19, 2023, the shares in WABCO Vostok LLC and WABCO RUS LLC were sold.

With the contract dated March 15, 2023, 60% of the shares in Ing. Tsetinis Beratungs GmbH, headquartered in Kuchl (Austria), were sold to a third party. The purpose of the company is management consultancy. The disposal led to a deconsolidation income of €35 million that was recognized under other operating income. The remaining 40% of the shares have been included in the consolidated financial statements according to the at-equity method. The revaluation of the at-equity participation resulted in an income of €24 million, which was recognized in the result from associates.

Consolidation principles and foreign currency translation

The consolidation methods and the methods for foreign currency translation have not changed compared to the consolidated financial statements as of December 31, 2022.

The exchange rates used for foreign currency translation with a significant influence on the consolidated financial statements changed as follows in relation to one euro:

| | Closir | Closing rate Average rate | | ge rate |
|------------------|------------------|---------------------------|-------------------|--------------|
| | Jun. 30, 2023 | Dec. 31, 2022 | Jan.–Jun. 2023 | JanJun. 2022 |
| U.S. dollar | 1.0866 | 1.0666 | 1.0804 | 1.0940 |
| British pound | 0.8583 | 0.8869 | 0.8767 | 0.8422 |
| Chinese renminbi | 7.8983 | 7.3582 | 7.4852 | 7.0846 |
| Brazilian real | 5.2788 | 5.6386 | 5.4863 | 5.5644 |
| Mexican peso | 18.5614 | 20.8560 | 19.6674 | 22.1882 |

Accounting policies

The condensed interim consolidated financial statements were prepared on the basis of the accounting policies applied for the preparation of the consolidated financial statements as of December 31, 2022, with the following exceptions:

Income taxes are recognized in the interim consolidated financial statements on the basis of the income tax rate expected for the full year.

Possible effects that could result from the implementation of the global minimum taxation, in particular insofar as it has been transposed into national law, are currently being analyzed. Deferred taxes were not recognized in accordance with the temporary exemption in the adjusted IAS 12.

NOTES TO THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

The consolidated statement of profit or loss has been drawn up in accordance with the cost-of-sales method.

1 Sales

In the following, sales based on contracts with customers are broken down into sales categories and geographical regions:

| in € million | Jan.–Jun. 2023 | JanJun. 2022 |
|----------------------------------|-------------------|-----------------|
| Volume production business sales | 20,125 | 17,937 |
| Aftermarket and service sales | 2,321 | 2,246 |
| Other sales | 846 | 1,038 |
| | 23,292 | 21,221 |

| in € million | Jan.–Jun. 2023 | JanJun. 2022 |
|----------------|-------------------|-----------------|
| Germany | 4,409 | 4,247 |
| Western Europe | 4,270 | 3,830 |
| Eastern Europe | 1,741 | 1,486 |
| North America | 6,631 | 5,952 |
| South America | 701 | 696 |
| Asia-Pacific | 5,276 | 4,770 |
| Africa | 264 | 240 |
| | 23,292 | 21,221 |

2 Cost of sales

| in € million | JanJun. 2023 | JanJun. 2022 |
|---|-----------------|-----------------|
| Cost of materials | 14,981 | 13,742 |
| Personnel expenses | 2,783 | 2,585 |
| Depreciation, amortization and impairment | 788 | 793 |
| Other | 1,024 | 842 |
| | 19,576 | 17,962 |

The increase in the cost of sales compared to the previous year is mainly attributable to higher sales.

3 Net result from participations

| in € million | JanJun. 2023 | JanJun. 2022 |
|--|-----------------|-----------------|
| Result from at-equity valuation | 5 | 0 |
| Other income and expenses | 8 | 0 |
| Result from associates | 13 | 0 |
| | | |
| Result from disposal of participations | 7 | 0 |
| Valuation of participations | 2 | -2 |
| Other net result from participations | 9 | -2 |
| | | |
| Net result from participations | 22 | -2 |

4 Financial income

| in € million | Jan.–Jun. 2023 | JanJun. 2022 |
|--|-------------------|-----------------|
| Interest from financial assets | 15 | 10 |
| Other interest | 16 | 7 |
| Income from derivative financial instruments | 8 | 0 |
| Interest income | 39 | 17 |
| Foreign exchange gains | 316 | 359 |
| Income from derivative financial instruments | 109 | 72 |
| Income from securities | 5 | 2 |
| Others | 1 | 0 |
| Other financial income | 431 | 433 |
| Financial income | 470 | 450 |

5 Financial expenses

| in € million | Jan.–Jun. 2023 | JanJun. 2022 |
|---|-------------------|-----------------|
| Interest from financial liabilities | 244 | 140 |
| Interest on lease liabilities | 16 | 14 |
| Other interest | 22 | 8 |
| Interest cost on pension provisions | 62 | 28 |
| Unwinding the discount on other non-current items | 0 | 26 |
| Expenses from derivative financial instruments | 1 | 0 |
| Interest expenses | 345 | 216 |
| Foreign exchange losses | 302 | 333 |
| Expenses from derivative financial instruments | 146 | 109 |
| Expenses from securities | 1 | 2 |
| Valuation of financial receivables | 3 | 8 |
| Expenses from financial guarantees | 0 | 40 |
| Transaction costs and incidental expenses | 19 | 13 |
| Other financial expenses | 471 | 505 |
| Financial expenses | 816 | 721 |

The increase in interest from financial liabilities is due in particular to a higher interest rate level and to newly issued financing instruments.

NOTES TO THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

6 Trade receivables

The increase in trade receivables is particularly related to the increased business volume in the current fiscal year.

7 Inventories

The increase in inventories is mainly a result of the generally higher material purchase prices.

8 Assets held for sale and liabilities of disposal groups

The assets and liabilities reported under this item as of June 30, 2023, relate to the Electronic Interfaces product line held for sale and headquartered in Diepholz (Germany). An agreement was reached on the sale with AEQUITA SE & Co. KGaA in March 2022. The closing of the transaction remains highly probable despite minor delays and is expected in the second half of 2023. The Electronic Interfaces product line develops and produces shift lever systems, actuators and haptic control systems for the automotive industry with approximately 750 employees in Germany, China, Mexico and the USA.

Furthermore, this item includes the assets and liabilities held for sale of ZF Bouthéon SAS, headquartered in Andrézieux-Bouthéon (France). A decision on the sale of the company was made in the first quarter of 2023 and the transaction is expected to be concluded in the second half of 2023. The company with around 350 employees produces transmissions for the commercial vehicle sector. As part of the measurement of the expected fair value less costs to sell, impairment losses on assets amounting to €50 million were recognized in other operating expenses.

In addition, this item contains the 50% share held for sale in CSG TRW Chassis Systems Co., Ltd in the amount of €20 million. CSG TRW Chassis Systems Co., Ltd., headquartered in Chongqing (China), is a joint venture that develops and produces brake and steering systems for the Chinese automotive market. The transaction is expected to be concluded in the second half of 2023.

9 Impairment test

As of June 30, 2023, there were no indications for essential impairment in the cash-generating units of ZF.

10 Financial liabilities

The increase in current financial liabilities mainly results from the reclassification of individual financing instruments from non-current to current financial liabilities. This includes a loan of €1,200 million due in March 2024, which was issued in 2020 to finance the WABCO acquisition, as well as the reclassification of a €500 million loan with the European Investment Bank due in June 2024. This was offset by the planned redemption of a euro bond in the amount of €1,075 million in April 2023, which was taken up as part of the TRW acquisition, as well as the planned repayment of bonded loans in the amount of €96 million in January and March 2023.

The increase in non-current financial liabilities mainly results from a €650 million green euro bond issued under the EMTN program in February 2023 with a maturity period of 3.5 years as well as a \$1,200 million green US dollar bond issued in April 2023 with a maturity period of 5 and 7 years. Furthermore, ZF took out a loan of €225 million with KfW-IPEX in June 2023. The loan has a term of 5 years from the conclusion of the financing in August 2022. The aforementioned reclassifications had a reducing effect.

ZF's essential bank loans include a financial covenant that ZF is obliged to comply with. It is defined as the ratio of net debt to adjusted, consolidated EBITDA. This financial key figure is tested each quarter. ZF met the requirement on all test dates in the past and on the reporting date.

In July 2023, ZF exercised the first of the two extension options under the syndicated financing refinanced in July 2022 after consultation with the financing banks. The Revolving Credit Facility (RCF) now has a term of 6 years, with the renewal option to extend the term for another year after consultation with the financing banks.

11 Provisions for pensions

The following discount rates were applied as of June 30, 2023:

| | Jun. 30, 2023 | | | De | c. 31, 2022 | 2 |
|---------------|---------------|-----|-----|-----|-------------|-----|
| in % | GER | USA | UK | GER | USA | UK |
| Discount rate | 3.6 | 4.9 | 5.2 | 3.7 | 4.9 | 4.8 |

12 Equity

Deferred taxes on equity items not affecting profit or loss

| in € million Jun. 30, 2023 | Before income tax | Income tax | After tax |
|--|-------------------|----------------|-----------|
| Foreign currency translation differences | -272 | -1 | -273 |
| Fair value adjustment on securities | -6 | 2 | -4 |
| Fair value adjustment on cash flow hedges | 55 | -15 | 40 |
| Actuarial gains and losses | -85 | 24 | -61 |
| Other comprehensive income | -308 | 10 | -298 |
| | | | |
| Jun. 30, 2022 | | | |
| Jun. 30, 2022 Foreign currency translation differences | 683 | | 668 |
| | 683 | -15 | 668 |
| Foreign currency translation differences | | -15 1 13 | |
| Foreign currency translation differences Fair value adjustment on securities | <u>-6</u> | 1 | -5 |

NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

13 General

The consolidated statement of cash flows shows how the cash position of the consolidated ZF Group changed during the fiscal year due to the inflow and outflow of funds. A distinction is drawn between cash flows from operating, investing and financing activities.

As part of the indirect calculation, the changes in financial line items taken into account in conjunction with the operating activities are adjusted for effects from the translation of foreign currencies and changes in the basis of consolidation. Changes in the respective financial line items can therefore not be reconciled to the corresponding values on the basis of the published consolidated statement of financial position.

The cash flows from investing and financing activities are determined on the basis of payments. The cash flow from operating activities, on the other hand, is indirectly derived from the net profit or loss before income tax.

Dividends and interest received are assigned to the cash flow from investing activities. Interest and transaction costs paid for borrowings, including lease liabilities, are included in cash flow from financing activities. To this end, the net profit or loss before income tax in the cash flow from operating activities is adjusted by the net result from participations and the financial result.

The cash position presented in the consolidated statement of cash flows covers all cash and cash equivalents reported in the consolidated statement of financial position, i.e., cash on hand and cash at banks, available at any time for use by the consolidated ZF Group. In addition, the cash position includes highly liquid financial investments that have a maturity of less than three months and that are subject to small fluctuations in value.

The cash position is comprised as follows:

| in € million | Jun. 30, 2023 | Dec. 31, 2022 |
|--|------------------|---------------|
| Cash and cash equivalents | 2,234 | 2,518 |
| Cash and cash equivalents of disposal groups | 92 | 12 |
| Total | 2,326 | 2,530 |

14 Sale of consolidated companies

The divestments in assets and liabilities from the share deals relate to the following:

| in € million | JanJun. 2023 | JanJun. 2022 |
|---------------------|-----------------|-----------------|
| Current assets | 12 | 0 |
| Non-current assets | 7 | 0 |
| Current liabilities | 2 | 0 |

The full sales price in the amount of €50 million was paid in cash.

OTHER DISCLOSURES

15 Litigation

ZF continues to be in close contact with the National Highway Traffic Safety Administration (NHTSA) in the USA in relation to the latter's investigation regarding certain vehicles that are equipped with ZF airbag control units and of which a few were subject to recalls by Toyota, FCA and HKMC. Based on the currently available investigation results, ZF does not believe to have culpably caused the recalls and is defending itself against lawsuits pending in the USA and Canada.

In connection with already concluded antitrust proceedings, ZF is dealing with customers with regard to possible claims for damages.

In principle, claims for damages may be asserted even in connection with completed proceedings. Neither ZF nor any of its Group companies are involved in current or foreseeable court or arbitration proceedings which, based on facts known today, have had in the past or could have a significant impact on the economic situation of the consolidated ZF Group.

16 Financial instruments

Carrying amounts of the financial instruments by category

The following table shows the recognized financial assets and liabilities by measurement category:

| | Jun. 30, | |
|--|----------|---------------|
| in € million | 2023 | Dec. 31, 2022 |
| Assets | | |
| At amortized cost | 8,575 | 7,739 |
| At fair value through other comprehensive income | | |
| Debt instruments | 389 | 937 |
| Equity instruments | 57 | 57 |
| At fair value through profit or loss | 179 | 179 |
| Derivative financial instruments (hedge accounting) 1) | 125 | 63 |
| | 9,325 | 8,975 |
| Liabilities | | |
| At amortized cost | 19,801 | 19,181 |
| At fair value through profit or loss | 61 | 39 |
| Lease liabilities 1) | 780 | 797 |
| Derivative financial instruments (hedge accounting) 1) | 21 | 43 |
| | 20,663 | 20,060 |

¹⁾ No measurement category in accordance with IFRS 9

Fair values

The fair values of the financial assets and liabilities are presented below. Provided that financial assets and liabilities are recognized at amortized cost, the fair value is compared to the carrying amount.

The following table shows the carrying amounts and the fair values of the financial assets and liabilities recognized at amortized cost. Due to short maturities, the carrying amounts of the current financial instruments recognized at cost approximate the fair values.

| | Jun. 30, 2023 | | Dec. 31, 2022 | |
|-----------------------------|--------------------|------------|--------------------|------------|
| in € million | Carrying amount | Fair value | Carrying amount | Fair value |
| Assets | | | | |
| At amortized cost | | | | |
| Cash and cash equivalents | 2,234 | 2,234 | 2,518 | 2,518 |
| Financial receivables | 143 | 143 | 160 | 160 |
| Trade receivables | 6,198 | 6,198 | 5,030 | 5,030 |
| Other receivables | 0 | 0 | 31 | 31 |
| | 8,575 | 8,575 | 7,739 | 7,739 |
| Liabilities | | | | |
| At amortized cost | | | | |
| Bonds | 8,511 | 7,881 | 7,826 | 6,882 |
| Bonded loans | 2,086 | 2,076 | 2,166 | 2,238 |
| Liabilities to banks | 2,274 | 2,274 | 2,099 | 2,105 |
| Other financial liabilities | 97 | 97 | 66 | 66 |
| Trade payables | 6,833 | 6,833 | 7,024 | 7,024 |
| Lease liabilities 1) | 780 | _ | 797 | - |
| | 20,581 | 19,161 | 19,978 | 18,315 |

¹⁾ No measurement category in accordance with IFRS 9

The following table shows the financial instruments recognized at fair value:

| in € million | Jun. 30, 2023 | Dec. 31, 2022 |
|--|------------------|---------------|
| III & IIIIIIOII | | Dec. 31, 2022 |
| Assets | | |
| At fair value through other comprehensive income | | |
| Securities | 2 | 2 |
| Investments in participations | 55 | 55 |
| Trade receivables | 389 | 937 |
| At fair value through profit or loss | | |
| Securities | 54 | 56 |
| Investments in participations | 53 | 56 |
| Derivative financial instruments | 64 | 62 |
| Other receivables | 8 | 5 |
| Derivative financial instruments (hedge accounting) 1) | 125 | 63 |
| | 750 | 1,236 |
| Liabilities | | |
| At fair value through profit or loss | | |
| Derivative financial instruments | 61 | 39 |
| Derivative financial instruments (hedge accounting) 1) | 21 | 43 |
| | 82 | 82 |

¹⁾ No measurement category in accordance with IFRS 9

In the following, the financial instruments recognized at fair value are allocated to the three levels of the fair value hierarchy based on the input parameters used for measurement. The classification as well as the need to perform reclassifications is reviewed on the reporting date. Level 1 covers those financial instruments for which prices for identical assets and liabilities quoted on active markets are available. Allocation to level 2 occurs if input parameters are used for the measurement of financial instruments that are directly (for example, prices) or indirectly (for example, derived from prices) observable on the market. Financial instruments whose valuation is based on information that is not observable on the market are reported in level 3.

| Jun. 30, 2023 Total |
|---------------------------|
| |
| |
| 100 |
| 108 |
| 389 |
| 189 |
| 8 |
| 750 |
| |
| 82 |
| ec. 31, 2022 Total |
| |
| 58 |
| 111 |
| 937 |
| 125 |
| 5 |
| 1,236 |
| - |
| · · |
| |

For level 1 securities, the fair value is recognized directly as the quoted price on an always active market. An active market is either the stock exchange of the respective country or a comparable trading platform offering the liquidity and transparency of the underlying asset.

Level 2 includes classes whose prices can be derived or modeled from parameters which can be observed on the market. This includes in particular observable interest rates, exchange rates or comparable instruments. The level 3 securities are fund shares for which no active market exists. The market values of level 3 securities are determined on the basis of currently available information from the funds' managers. A significant change of the underlying future cash flows and the interest rate, which implies a change of the discount factor, would influence the fair values of these securities.

Investments in participations included in level 1 and traded on an active market are recognized at share prices of the stock exchange of the respective country. With level 2 investments in participations measured at fair value, measurement is based on transactions that can be observed in the market. The level 3 investments in participations concern investments in companies that are not listed on the stock exchange. In case of these investments in participations recognized at fair value, there is either not enough information available or only a vast range of possible values can be determined for the fair value by using a multiplier method. The acquisition costs are therefore used to appropriately estimate the fair value. In case of changes in the environment of the participations or in case of proof due to external transactions, the estimate is adjusted accordingly. A significant change regarding the future results and multipliers used for the multiplier method would affect the fair value of these investments in participations in the amount of -€1 million to +€17 million.

The trade receivables measured at fair value are allocated to level 2 since measurement can be derived from parameters observable on the market.

The level 2 derivative financial instruments concern non-tradable derivatives. Fair values are determined on the basis of fixed prices quoted on approved stock exchanges discounted for the remaining term (foreign currency exchange rates, interest rates and raw material price indexes).

The following table illustrates the development of financial instruments assigned to level 3 of the fair value hierarchy:

| Investments in participations | | Securities | |
|-------------------------------|---------------------|--|--|
| 2023 | 2022 | 2023 | 2022 |
| 70 | 42 | 14 | 0 |
| 0 | 0 | -1 | 0 |
| -6 | 0 | 0 | 0 |
| 7 | 7 | 1 | 3 |
| -1 | 0 | 0 | 0 |
| 0 | 0 | -1 | 0 |
| 0 | 21 | 4 | 11 |
| 70 | 70 | 17 | 14 |
| | 2023 70 0 -6 7 -1 0 | 2023 2022 70 42 0 0 -6 0 7 7 -1 0 0 0 0 21 | 2023 2022 2023 70 42 14 0 0 -1 -6 0 0 7 7 1 -1 0 0 0 0 -1 0 21 4 |

17 Related party transactions

The relationship between fully consolidated companies of the Group and related parties substantially affect joint ventures, associates and other participations. In the period under review, there were no reportable related party transactions other than the general business relationships.

18 Material events after June 30, 2023

By contract dated July 12, 2023, an agreement was concluded on the sale of 35% of the shares in ASAP Holding GmbH, Gaimersheim (Germany), to the Indian stock corporation HCL Technologies. The company provides engineering services in the field of autonomous driving, electric mobility and connectivity and has around 1,600 employees at nine locations in Germany. The transaction is expected to be concluded in the second half of 2023. The transaction is subject to approval by the relevant authorities.

On July 24, 2023, ZF concluded an agreement with the Hon Hai Technology Group on the sale of 50% of the shares in the ZF Car Chassis Systems product line and its continuation as part of a joint venture. The Car Chassis Systems and Modules product line of the Car Chassis Technology Division supplies global premium and volume manufacturers and is represented at 25 locations worldwide. It has a workforce of approximately 3,300 employees; thereof, 100 employees are working in Germany. ZF expects that the agreement on the sale of a 50% share and the continuation as a joint venture will enter into force within six to nine months after signing and approval by the supervisory authorities.

Friedrichshafen, July 24, 2023

ZF Friedrichshafen AG

The Board of Management

Dr. Holger Klein (CEO)

Mr. Visila de find Dr. Martin Fischer

Stephan von Schuckmann

Imprint

This Report is available in English and German; both versions can also be downloaded from www.zf.com.

In case of doubt, the German version shall prevail.

PUBLISHER

ZF Friedrichshafen AG 88038 Friedrichshafen Germany

INVESTOR RELATIONS

investor.relations@zf.com zf.com/ir

CORPORATE COMMUNICATIONS

presse@zf.com
zf.com/press

© ZF Friedrichshafen AG Dated: July 2023