

ZF at a Glance

Facts & Data, Consolidated ZF Group ¹⁾

		2005	2006	2007
Sales	€ million	10,833	11,659	12,649
Germany	€ million	4,368	4,550	4,938
Western Europe (without Germany)	€ million	3,142	3,291	3,531
Rest of world	€ million	3,323	3,818	4,180
Sales structure				
Automotive industry	€ million	9,425	10,143	10,878
Construction and agricultural machinery	€ million	650	816	1,012
Marine craft, aircraft, special and rail vehicles	€ million	758	700	759
Employees (annual average) ²⁾		53,940	55,050	57,372
Capital expenditure	€ million	525	469	584
Depreciation in % of capital expenditure	%	105	121	87
Operating profit ³⁾	€ million	512	681	917
Return on sales	%	5	6	7
EBITDA ³⁾	€ million	1,115	1,291	1,415
EBIT ³⁾	€ million	517	683	887
Net profit after tax ³⁾	€ million	247	305	518
Free cash flow ⁴⁾	€ million	573	508	356
Subscribed capital	€ million	297	300	300
Normal dividend	%	6	6	7
Extra dividend	€ million	–	–	5

¹⁾ The Consolidated ZF Group comprises all domestic and foreign affiliates in which ZF holds at least 50 % interest, provided they are included in the Consolidated Financial Statements.

²⁾ Wage earners and salaried staff without temporary workers, apprentices, and temporary personnel.

³⁾ Adjusted prior year's figures. Further explanations in Notes to the Consolidated Statements.

⁴⁾ Cash flow from operating activities less cash flow from investing activities.